Date: 2025-06



SAPLING'S GREEN SHOOTS M&A INDEX (CANADA & U.S.)

Sapling's Green Shoots M&A Indexes for Canada and the U.S. are forward-looking indicators designed to assess expected merger and acquisition activity one month ahead, based on data available at each month-end. Both indexes are built using machine learning Random Forest models that integrate historical deal volumes with a tailored set of macroeconomic and market-related variables.

The Green Shoots M&A Index is a reference tool for investors, corporate strategists and advisory professionals offering an overview of sentiment trends based on historical and projected M&A deal data. The index can provide insights into how the market may respond in a rapidly evolving transaction landscape.

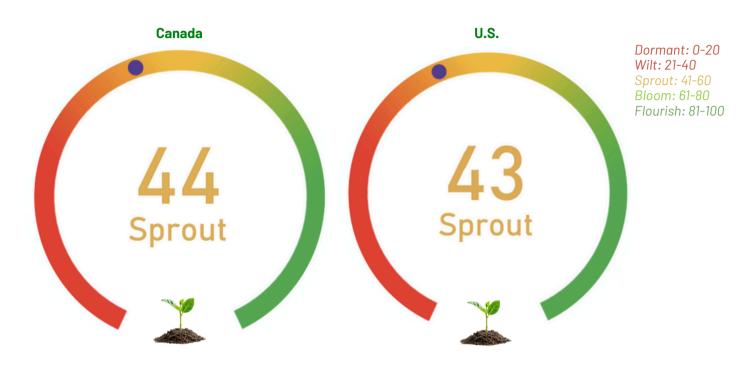
For the Canadian index, we tested 12 variables, such as U.S. M&A deal activity, commodity prices, and market uncertainty, and selected the most highly correlated inputs. The index posted a slightly higher value of 44 in June, suggesting a stable environment with modest signs of improvement.

For the U.S. index, we tested 15 indicators—including corporate credit conditions, market liquidity, financial market volatility, and private equity dry powder—and selected those with the strongest correlations. The resulting index recorded a value of 43 in June, signaling early signs of stabilization in deal activity.

Each index value is compared to the previous month to capture shifts in deal-making momentum. Together, these results reflect a cautiously optimistic sentiment in North American M&A markets, supported by improving credit conditions and a more favorable macroeconomic backdrop.



SAPLING'S GREEN SHOOTS M&A INDEX



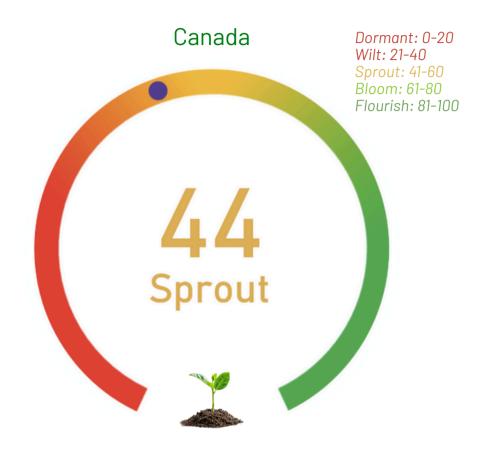
HOW TO READ?

To make the index easy to interpret, we normalized the monthly changes to a fixed scale of 0 to 100, using a Min-Max scaling method. Each stage reflects the prevailing level of M&A activity:

- 1. Dormant (0-20): Phones are quiet. Boardrooms are still. The market is on pause, and activity has all but vanished.
- 2. Wilt (21-40): Deals are inching forward, stuck in sluggish due diligence. Everyone's cautious—no one wants to make the first move.
- 3. Sprout (41-60): Pitch decks are floating around, conversations are picking up, but dealmakers are still hesitant to pull the trigger.
- 4. Bloom (61-80): Valuations are stabilizing, acquirers are active, and term sheets are coming out of hibernation.
- 5. Flourish (81-100): A surge in activity. Deals are closing fast, and the market is buzzing with momentum.



GREEN SHOOTS M&A INDEX (CANADA)



The Sapling's Green Shoots M&A Index (Canada) is a forward – looking indicator designed to capture the expected momentum in Canadian merger and acquisition activity over the next month, based on data available at each month-end. Built using a robust machine learning Random Forest model, the index combines historical M&A deal data with key. Each monthly value is compared with the previous month to capture momentum shifts in deal activity. It is updated monthly and is intended to provide insights into how the market could react, based on historical precedence and data.



We tested 12 macroeconomic and market-related variables, including U.S. M&A deal activity, corporate credit conditions, market uncertainty, market liquidity, and commodity prices. These inputs were chosen based on their economical and statistical relevance and validated through rigorous back testing and correlation analysis. One of the most influential drivers, for example, is U.S. M&A deal numbers, which shows strong predictive power over Canadian deal activity.



GREEN SHOOTS M&A INDEX (CANADA)

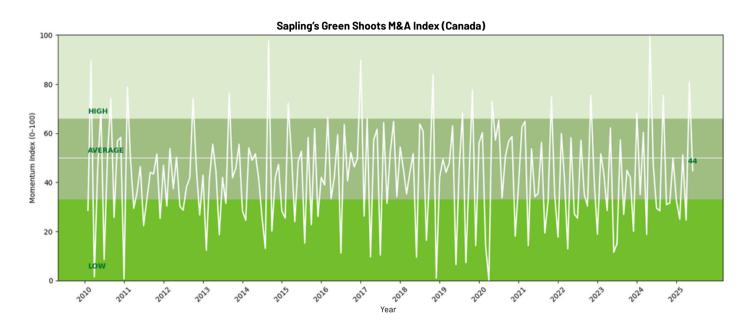


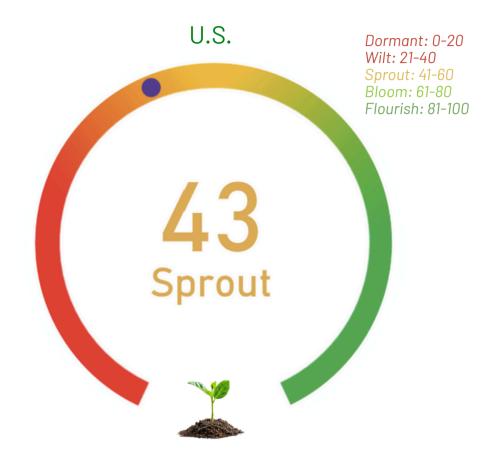
Exhibit 1: Based on the most recent data from May, the predicted Canada M&A index value is 44.

In the momentum chart, the Sapling's Green Shoots M&A Index (Canada) ranges from 1 to 100. An index value below 33 indicates declining deal activity, a range of 33 to 67 suggests market stability, and values above 67 signal strong M&A momentum.

In the most recent update, the index registered a reading of 44, reflecting a stable but improving outlook for Canadian M&A activity. This modest uptick is driven by increasing confidence in North American markets, improving credit conditions, and a more favorable macroeconomic environment — all of which suggest a potential acceleration in deal flow in the current market.



GREEN SHOOTS M&A INDEX (U.S.)



The Sapling's Green Shoots M&A Index (U.S.) is a forward-looking indicator developed to assess the expected trajectory of merger and acquisition activity in the United States over the next month, based on data available at each month-end. The index was built using a machine learning Random Forest Model that integrates historical deal data with predictive variables to capture emerging trends. It is updated monthly and is intended to provide insights into how the market could react, based on historical precedence and data.

The index is based on historical U.S. M&A deal volumes and forecasts activity one month ahead using a random forest model trained on a comprehensive set of 15 macroeconomic and market-related indicators. Each monthly value is compared with the previous month to capture momentum shifts in deal activity. These include but not limited to corporate credit conditions, market liquidity, economic growth metrics, financial market volatility, and the availability of private equity dry powder.



GREEN SHOOTS M&A INDEX (U.S.)

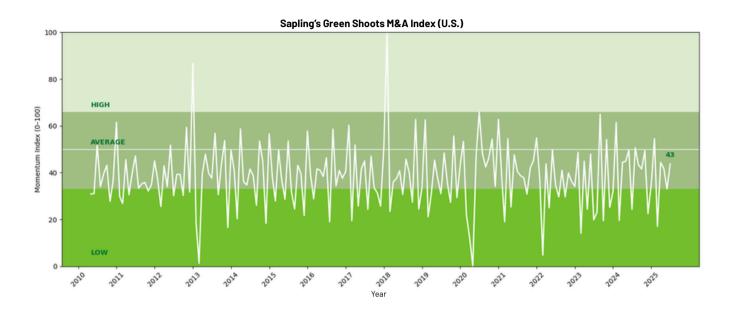


Exhibit 2: Based on the most recent data from May, the predicted U.S. M&A index value is 43.

In the momentum chart, the Sapling's Green Shoots M&A Index (U.S.) is scaled from 1 to 100 to indicate expected deal activity in the coming month. An index value below 33 indicates declining deal activity, a range of 33 to 67 suggests market stability, and values above 67 signal strong M&A momentum. In the most recent update, the index recorded a reading of 43, suggesting that U.S. M&A activity is beginning to stabilize and may pick up in the near term.



Each input was selected based on its correlation and predictive strength, validated through rigorous back testing and out-of-sample performance testing. For example, we have tested tax policy uncertainty on deal activities, but it doesn't have a significant correlation and predictive power with M&A deal volumes. However, SP500 is a critical variable, which is a significant leading indicator to actual deal volumes due to the high correlation. A key feature of our methodology is testing predicted vs. actual deal volume, which allows us to confirm the accuracy of the model and adjust inputs as necessary.



DISCLAMER

- The Sapling's Green Shoots M&A Index and all related materials ("the Content")
 have been developed by Sapling Financial Consultants Inc. It is intended to serve
 as a high-level reference tool, offering an overview of sentiment trends based on
 historical and projected M&A deal data. While built with care and methodological
 rigor, the Content is not a substitute for detailed financial modeling, advisory
 services, or any professional investment analysis.
- The analysis is inherently complex, and Sapling cannot be held liable for any
 mistakes made within the analysis. It should not be used without performing
 additional analysis and should not be interpreted that the market will take a
 certain course. Sapling makes no guarantees as to the actual market movement
 in a specific month or quarter, financially or otherwise.
- Sapling used publicly available data without efforts to independently ascertain
 the accuracy of the information, while we ensured that the data used are from
 trusted sources, Sapling does not take responsibility for the accuracy of the
 data, that could impact the analysis. These components also involve inherent
 uncertainty and should not be treated as guarantees of future outcomes. As
 such, we strongly advise against using this tool as the sole basis for financial or
 investment decisions.
- Sapling accepts no duty, obligation, liability or responsibility to any party in using
 this analysis or the outcome of using analysis. Sapling Financial Consultants Inc.
 does not warrant the accuracy, completeness, or fitness of the Content for any
 specific purpose. By accessing or using this tool, users accept full responsibility
 for how they interpret or apply the information provided.
- · Correlation is not causation



Yura Liu

Analyst

Sapling Financial Consultants Inc.

290 Caldari Road, Vaughan ON L4K 4J4 Canada info@saplingfinancial.com (416) 625 - 2633